



RIVERVIEW CORRIDOR



msp

Minneapolis-St Paul
International Airport

RAMSEY COUNTY
Regional Railroad Authority

Public Engagement Plan

March 2015

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1.0 PROJECT BACKGROUND

The Riverview Corridor is a transportation route that runs from Union Depot in downtown Saint Paul to Minneapolis-St. Paul International Airport (MSP Airport) and the Mall of America. The Riverview Corridor is defined by the Mississippi River on the south, Interstate 35E and Ford Parkway on the north, Lowertown and Union Depot on the east, and MSP Airport and Mall of America on the west. The 12-mile corridor connects neighborhoods, historic districts, businesses, thriving commercial districts and the capital city to each other and to the regional transportation network.

The Riverview Corridor includes:

- Downtown Saint Paul:
 - Union Depot
 - Lowertown
 - Upper Landing
- West 7th Street/Fort Road Federation Neighborhood
- Shepard/Davern Neighborhood
- Highland Park Neighborhood (including the Ford Plant redevelopment site)
- Historic Fort Snelling
- MSP Airport
- Mall of America
- Bloomington South Loop Neighborhood

The Riverview Corridor Pre-Project Development (PPD) Study will define and evaluate a variety of transit modes and alignment options and result in selection of a Locally Preferred Alternative (LPA). For nearly two decades, the Riverview Corridor has undergone numerous transportation and land use studies. The PPD Study will consider relevant past and current work and coordinate with ongoing studies in the area. The study assumes an 18-month schedule for completion.

1.1 Public Engagement Plan Overview

A critical component of the PPD Study is active engagement of stakeholders and the public along the Riverview Corridor. Effective stakeholder and public participation is essential for good decision-making and assists in making a lasting contribution to the quality of life of the Corridor's constituents. This Public Engagement Plan (PEP) provides guidance on stakeholder and public engagement for the project and outlines a range of strategies that the team will employ to obtain a broad base of active participation throughout the entire study. Additionally, the plan describes the committee structure and decision-making process, project stakeholders, and potential issues and opportunities along the corridor.

1.2 Public Engagement Goal

The goal of the study's public engagement effort is to provide opportunities collect and address stakeholder concerns and issues. To this end, the PPD Study consultant team will:

- Identify stakeholders, including disadvantaged populations not traditionally involved in transit decision-making
- Engage stakeholders in meaningful and accessible ways

- Solicit early and continuous input from stakeholders
- Offer reasonable public availability of project information
- Seek collaborative input on alternatives and evaluation criteria
- Provide transparency during the decision-making process

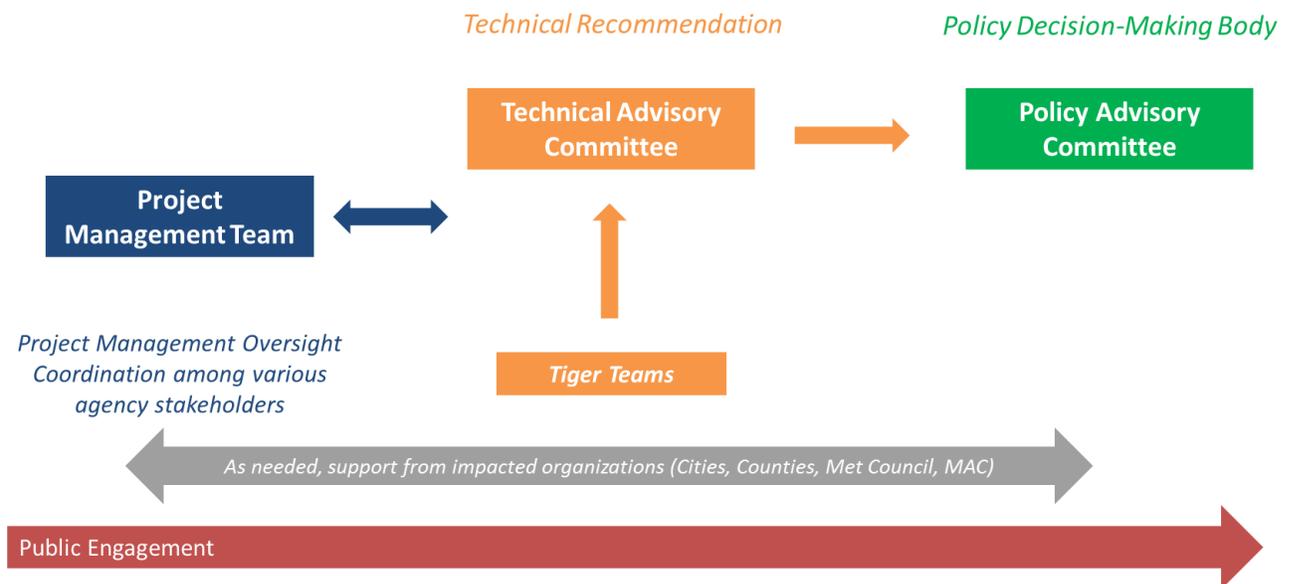
2.0 COMMITTEE STRUCTURE AND DECISION-MAKING PROCESS

Ramsey County Regional Railroad Authority (RCRRA) is leading the PPD Study, with four committees providing input and direction for the project:

- Policy Advisory Committee (PAC)
- Technical Advisory Committee (TAC)
- Project Management Team (PMT)
- Public Engagement Advisory Panel (PEAP)

Figure 2-1 summarizes the organization chart for the Riverview Corridor PPD Study, along the decision-making process. Following are descriptions of the roles and responsibilities associated with each group identified in Figure 2-1. **Appendix A** presents the membership of each committee.

Figure 2-1: Decision-Making Process for the Riverview Corridor PPD Study



In coordination with the PMT and TAC, RCRRA will develop technical study recommendations. Once these recommendations are developed, the TAC will review and approve. The recommendations will then go to the PAC for endorsement and recommendation for adoption as the LPA.

2.1 Policy Advisory Committee

The Riverview Corridor PAC consists of elected and appointed officials, and management staff from agencies and local organizations. This committee will assist with the decision-making of activities and issues and provide recommendations to the project study team. The PAC was created in 2013 by the RCRRA to advise the RCRRA on the Riverview Corridor PPD Study. The PAC meets at key milestones of the study. A list of the PAC members is provided in **Appendix A**.

2.2 Technical Advisory Committee

The TAC consists of staff from community and business organizations along the corridor. This committee will provide guidance on project activities and issues and provide recommendations to the PAC. **Appendix A** provides a list of the TAC membership.

2.3 Project Management Team

The PMT consists of key staff from the Metropolitan Council, Metro Transit, MnDOT, Hennepin County Regional Railroad Authority, City of St. Paul, RCRRA staff, and consultant team members. This group will be actively involved in the management of the PPD Study, providing guidance and facilitating small working group coordination. The PMT will help identify and discuss potentially contentious study issues, prior to forming working groups or bringing the issues to the TAC. The PMT is responsible for facilitating coordination among the partner agencies, the consultant team, the Federal Transit Administration (FTA) and the other project committees. The PMT is also responsible for oversight of all technical work as well as the project schedule and staff recommendations from the TAC and PAC. The PMT will meet at least bi-weekly, or as necessary, for the duration of the PPD Study. A list of PMT members is included in **Appendix A**.

2.4 Public Engagement Advisory Panel

The PEAP consists of outreach and communication representatives from agencies, stakeholders, and community and business organizations to provide guidance and feedback on public engagement activities. The PEAP will also advise on public engagement activities and recommend outreach strategies for underrepresented populations. The meetings will be scheduled, at minimum, once a quarter. A list of all PEAP members is provided in **Appendix A**.

2.5 Coordination with Partner Agencies

Coordination with partner agencies will occur primarily through the PAC, TAC and PMT. All partner agencies will be represented on these committees. Additional meetings will be held with individual agencies as needed to discuss and resolve issues as they arise.

2.6 Coordination with Strategic Communications Consultant

RCRRA has retained Davis Communications for strategic communication services along the corridor. The AECOM Team will coordinate with Davis Communications for the duration of the study; Davis Communications is responsible for advocacy activities including message development, logo and branding, and website development, media and public relations, and social media.

3.0 POTENTIAL STAKEHOLDERS

The study area for the Riverview Corridor PPD Study lies within multiple counties and cities and consists of both urban and suburban areas (see **Figure 3-1**). Two initial and ongoing tasks for the PPD Study are to identify potential stakeholders and provide regular communication for each stakeholder group to ensure that these organizations and individuals are fully represented in the study process. The team will engage key stakeholders to help inform the project, provide feedback on critical issues, and assist in getting the word out about public meetings. A preliminary list of potential stakeholders is provided below. Additional community, business, educational, social service and advocacy groups will be added, as needed, throughout the duration of the study.

Figure 3-1: Riverview PPD Study Area



3.1 Federal, State, Regional, City and County Agencies

Agencies include:

- Ramsey County Regional Railroad Authority
- Hennepin County Regional Railroad Authority
- City of Saint Paul
- City of Minneapolis
- City of Bloomington
- Minnesota Department of Transportation (MnDOT)
- Metropolitan Airports Commission (MAC)
- Metropolitan Council
- Metro Transit
- Counties Transit Improvement Board (CTIB)
- Minnesota Historical Society
- National Park Service
- Minnesota Department of Natural Resources
- Army Corp of Engineers
- U.S. Fish and Wildlife Services
- Watershed Districts
- Federal Transit Administration (FTA)
- Federal Highway Administration (FHWA)
- Federal Railroad Administration (FRA)

3.2 Business Stakeholders

Business stakeholders include:

- Highland Business Association
- West 7th Business Association
- Saint Paul Area Chamber of Commerce
- Bloomington Chamber of Commerce
- East Metro Strong
- Saint Paul Port Authority
- Riverfront Development Corporation
- Canadian Pacific Railway
- Union Pacific Railroad
- Mall of America
- Minnesota Commercial Railroad
- Greater Saint Paul Building Owners and Managers Association
- Business owners within the corridor
- Property owners within the corridor
- Housing developments within the corridor

3.3 Non-Profit Community Organizations and Institutions

Organizations and institutions include:

- St. Paul District Council 17: CapitolRiver Council
- St. Paul District Council 15: Highland
- St. Paul District Council 9: W. 7th Street/Fort Road Federation
- HealthPartners
- St. Paul Smart Trips
- Transit for Livable Communities
- W. 7th Community Center
- Jewish Community Center
- Neighborhood House
- Faith-Based Institutions
- Recreation Centers
- Others groups including by not limited to: social service providers, non-profit organizations, advocacy groups, faith-based groups

3.4 Public Stakeholders

Public stakeholders include:

- Residents (owners and renters) within the corridor
- Under-represented and under-served populations:
 - East African (Somali, Oromo, Ethiopian and others)
 - Latino
 - African American
- Low Income
- Transit Dependent
- Senior Citizens
- Choice Transit Riders
- Commuters

4.0 POTENTIAL ISSUES AND OPPORTUNITIES

The primary purpose of public engagement during the Riverview Corridor PPD Study is to understand and respond to barriers, challenges, benefits, and opportunities associated the study process and potential implementation of improved transit service in the corridor.

Potential barriers or challenges may include:

- Decision-making process/structure
- Impacts to businesses (both during and after construction)
- Impacts to properties (both commercial and residential)
- Impacts on existing transit riders
- Changes to existing services
- Changes to transit station
- Changes to transit stop locations
- Coordination with other transit services
- Local traffic conditions and impacts
- Impacts to pedestrian and bicycle facilities
- Impacts to historic and cultural resources
- Impacts around new station areas
 - Wayfinding to/from and within station areas
- Environmental justice impacts
- Negative environmental impacts
 - Quality of life impacts including noise, visual impacts, acquisition, etc.
 - Impacts to existing parks and open spaces
- Development and redevelopment impacts
- Funding (capital, operating, and maintenance costs)

Potential benefits and opportunities may include:

- Improved mobility
- Increased transportation options
- Better access to jobs and housing
- Improvements to transit service
- Connections to other transit infrastructure and services:
 - Union Depot
 - Green Line LRT
 - Blue Line LRT
- Connections to future transit corridors:
 - A-Line BRT
 - Gold Line BRT (Gateway Corridor)
 - Rush Line
 - Robert Street
- Development and redevelopment opportunities
- Positive environmental impacts
- Increased transit accessibility for:
 - Communities who are historically underrepresented

- Low-income
- People who rely on transit
- Quality of life improvements:
 - Ease of transit connections
 - Increased transit options
- Increased connections to bicycle and pedestrian corridors
- Better regional connections
- Opportunities for input on the transportation and transit needs for the corridor

4.1 Documentation of Potential Issues and Opportunities

In coordination with the Strategic Communications Consultant, a tracking sheet will be used by the AECOM Team to document concerns, opportunities and constraints related to the PPD Study that are submitted through the project website and other public engagement efforts. This technique will facilitate documentation, identification and execution of appropriate necessary actions to address stakeholder comments, issues, and feedback, for the duration of the study. Additionally, these study issues will be summarized in the Public Engagement Technical Memorandum. The team will regularly monitor outreach strategies through the study in order to determine whether any modifications to the engagement approach may be needed as the study progresses and discuss such changes with RCRRRA before taking action.

5.0 PUBLIC ENGAGEMENT TECHNIQUES

A variety of public engagement techniques will be used to reach a wide range of stakeholders and members of the public. Some public involvement techniques will be targeted to different stakeholders to create welcoming opportunities for participation in the study process. Public engagement activities will be held throughout the PPD Study and in conjunction with the following project milestones:

- Corridor Vision
- Development of Initial Alternatives
- Detailed Evaluation of Alternatives
- Study Results and Recommendation of LPA

5.1 Collaboration with Local Agencies and Community Organizations

The Riverview Corridor includes concentrations of cultural and ethnic communities, various types of businesses, and many community organizations. To gain an early understanding of best practices for public engagement and tailor the public engagement activities, staff will meet and work with local agencies and community organizations that are currently providing outreach and advocacy in the corridor. The team will try to utilize existing community networks to disseminate project information and public meeting notices, as well as to present project information.

5.1.1 Stakeholder Interviews

Information-gathering interviews will be conducted early on and throughout the PPD Study to learn from past efforts and coordinate with ongoing public engagement activities in the corridor. The information gathered at these interviews will provide a foundation for community engagement efforts. Up to sixteen interviews will be conducted with representatives from the Riverview PAC, district councils, business associations, and other community/social service organizations in the corridor.

5.1.2 Identify and Work with Diverse Groups

Several ethnic and cultural communities reside in the corridor, including East African, Latino, and African American. The AECOM Team will identify and meet with representatives from these organizations to learn about their current communication channels and techniques. The team will use this information to tailor this study's outreach and engagement efforts, and identify opportunities for ongoing collaboration to these groups. Up to three organizations will be identified and contacted.

5.2 Public Meetings

A variety of public meetings will be held at different venues throughout the corridor. The team will employ a range of strategies to obtain a broad base of active participation throughout the study to help reach those who may not attend the public open houses. The Communication Tools described in **Section 5.3** will be used to provide notification and promotion of all public meetings.

5.2.1 Open Houses

The PPD Study will hold four rounds of public open houses. Public open houses are a traditional form of public meeting used to provide project information to a broad audience. Public open houses will be held at four milestones during the PPD Study:

- Corridor Vision
- Development of Initial Alternatives
- Detailed Evaluation of Alternatives
- Study Results and Recommendation of LPA

Two meetings will be held at each of these four milestones, and the location of the open houses will vary to reach the different geographic areas of the corridor. Every effort will be made to define a meeting location that is easily accessible and centrally located within the study area to encourage attendance and participation at each session. All meeting logistics, including reservation of venues, preparing meeting materials, preparing and distributing meeting announcements, and preparing summary notes for the meetings, will be handled by the AECOM Team. While the specific meeting times and locations will be defined in consultation with the PMT, TAC, and PAC, preliminary possibilities are as follows:

- **Meeting #1.** The purpose of this first meeting will be to introduce the project to members of the public, gain initial feedback on the corridor needs, and listen to key issues and concerns from the public.
- **Meeting #2.** The second meeting will review existing conditions, initial findings of the travel market assessment and development market analysis, universe of alternatives, as well as preliminary project goals and objectives. It will provide opportunities for members of the public to have input into the goals and objectives and into the list of issues and needs that the project will need to address.
- **Meeting #3.** The third public session will provide an opportunity for public input into the development and analysis of the initial alternatives. Draft alternatives will be presented and time allowed for extensive feedback on these in terms of strengths and weaknesses, and possible additional options to be considered.
- **Meeting #4.** The final meeting will provide an opportunity for members of the public to review the draft results of the study in terms of the final alternatives developed and the findings of the land use, economic, implementation, and environmental impact analyses completed for each option.

5.2.2 Neighborhood and Business Group Meetings

The AECOM Team will assist with coordination of presentations to neighborhood and business groups in the study corridor. RCRRA staff will attend the meetings and provide the presentation; however, the AECOM Team may attend the presentations, as needed.

5.2.3 Pop-Up Meetings

Pop-up meetings allow dissemination of project information into the community where people are already gathering, such as a local event, grocery store, library, community center or coffee shop. Up to 20 locations will be identified to expand the project's reach. A concerted effort will be made to identify locations to specifically engage under-represented or under-served populations.

5.3 Communication Tools

To provide notification of project milestones and to maintain a continuous dialogue on the PPD Study among the community, stakeholders and general public, a variety of communication tools, described below, will be incorporated.

5.3.1 Electronic Communications

5.3.1.1 Website

A project website will be coordinated and maintained by RCRRA and the Strategic Communications Consultant. The AECOM Team will provide content, as needed, related to the PPD Study for the website.

5.3.1.2 Visualization and Videos

Four short educational videos will be produced that provide information on the process of the development and evaluation of alternatives, including the various modes and alignments under consideration. These short “clips” (three to four minutes long) will be produced at key steps in the project development process and as part of the milestone notifications. The videos will be posted on the project website and publicized on project social media sites. The video may also be posted on other online sites, such as YouTube. At the end of the study, the clips will be combined, providing a longer video that documents the entire study process. The videos will include clips of meetings, testimonials, and other personal interest elements.

5.3.1.3 Social Media

Social media sites will be used to notify the community of project milestones and encourage a continuous dialogue with constituents. The AECOM Team will post announcements related to the PPD Study to the Riverview Facebook page and Twitter site, which are hosted and maintained by RCRRA. All project promotions and materials will include the project social media sites to build social media support.

The Strategic Communications Consultant will monitor and compile the comments and questions posted on the social media sites and distribute them to RCRRA and the AECOM Team for review and discussion on the appropriate response. The AECOM Team will assist with developing responses related to the PPD Study.

5.3.1.4 Online Engagement

The AECOM Team will design and maintain an online engagement site provided through MindMixer, which is an interactive tool that provides a virtual ongoing open house experience to constituents. One benefit of using this online engagement site is that it is accessible anytime. This will assist in capturing feedback from constituents who may not be interested or who are unable to attend meetings in-person.

The online engagement site will be used to create a virtual open house in conjunction with the schedule for the in-person open houses. The same materials and graphics presented at the open houses will be available on the online engagement site. This virtual open house format will be

marketed as an extension of the scheduled open house events. The AECOM Team will monitor the online engagement site for comments and questions posted by users. Comments and questions will be distributed to RCRRA and the AECOM Team for review and discussion on the appropriate response.

5.3.1.5 Email Notifications

In conjunction with RCRRA and the Strategic Communications Consultant, project announcements and email notifications will be sent to the project email list via GovDelivery. The AECOM Team will assist with compiling and maintaining the project email list. The email list will include all committee members; all identified stakeholder organizations; all individuals who signed up to receive the email updates either at public meetings or via the project website; and any other organizations, media outlets and individuals that wish to be on the list. This email list will be used to distribute periodic project updates and to announce public meetings, events and milestones.

5.3.1.6 Electronic Newsletter

A quarterly, electronic newsletter will be coordinated and produced by RCRRA and the Strategic Communications Consultant. The AECOM Team will provide content related to the PPD Study for the newsletters.

5.3.2 Print Communications

5.3.2.1 Fact Sheets

Fact sheets or other printed marketing pieces will be created to promote the PPD Study, messages, website, online engagement site, and social media sites. The materials can be used for outreach and education and will be updated as needed.

5.3.2.2 Display Boards

Display boards will be prepared for public open houses and other public meetings as needed to clearly illustrate and communicate technical findings. The display boards can be used as a travelling display for the pop-up meetings.

5.4 Outreach to Under-Represented and Under-Served Populations

The Riverview Corridor consists of areas with under-represented and under-served populations. Effective and meaningful engagement and outreach to these communities will be instrumental to the success of the PPD Study. A concerted effort will be made to identify and reach out to people in the corridor who are traditionally under-represented and under-served through a typical public planning processes. Special outreach will be made to people with disabilities, people with limited English proficiency, ethnic minority groups and organizations, immigrant groups and seniors. The team will identify and employ targeted outreach strategies to reach these individuals and fully engage them in the PPD Study. As described in **Section 5.1**, an outreach effort will be made to social service organizations and established cultural and ethnic organizations in the Riverview Corridor early in the PPD Study to establish contacts and discuss effective communications strategies. This information will be used to further identify and refine strategies that will be used to reach identified population groups; especially, along W. 7th Street and in the Shepard/Davern neighborhood.

Strategies that will be used to reach under-represented and underserved populations include:

- Provide meeting notices in ethnic media publications for communities represented in the corridor (including but not limited to those that are distributed to Latino and Somali communities)
- Ensure that news releases reach ethnic media outlets (print, radio, television)
- Translate meeting notices and project information, at minimum, in Spanish and Somali or in other requested languages
- Provide interpretation services and/or staff that are bi-lingual at public meetings, at minimum, in Spanish and Somali or in other requested languages
- Attend meetings of established organizations that serve specific cultural/ethnic groups or business communities
- Attend local events and festivals to provide information and answer questions about the project

5.5 Media Notifications

Media notifications will be prepared by RCRRA and the Strategic Communications Consultant. The AECOM Team will provide PPD Study content for the media releases, as needed.

5.6 Mini-Charrettes

To facilitate the development of the corridor vision and definition of alternatives, the AECOM Team may conduct mini-charrette(s) or small group working session(s) with stakeholders and/or advisory committees on one or both of the following topics:

- Corridor Vision: Issues and opportunities; market analyses; development opportunities
- Definition of Alternatives: Alignment and station locations; priorities regarding use of existing right-of way; interline with existing and/or future transitways; end-of-line options; Mississippi River crossing options; potential operations and maintenance sites and facility program

6.0 PROJECT CONTACTS

6.1 Project Contacts

For all project communication and materials, RCRRA staff, Kevin Roggenbuck, will be listed as the project contact:

Kevin Roggenbuck
Senior Transportation Manager; Deputy Project Manager
Ramsey County Regional Railroad Authority
214 4th St E, Suite 200, St. Paul, Minnesota 55101
651-266-2760; info@riverviewcorridor.com

6.2 Media Contact

All media requests will be directed to RCRRA staff, Deborah Carter McCoy:

Deborah Carter McCoy
Public Communications Manager
Ramsey County Regional Railroad Authority
Office: 651-266-2778, Cell: 651-252-7268
deborah.cartermccoy@co.ramsey.mn.us

6.3 Project Engagement Documentation

At the end of the PPD Study, the Public Engagement Technical Memorandum will summarize the public engagement efforts undertaken as a part of the study. This document will describe the processes used for engagement, both formal and informal, and the way in which public input was integrated into and influenced the outcomes of the PPD Study.

Appendix A:

Committee Members

Policy Advisory Committee

- Commissioner Rafael Ortega, Ramsey County Regional Railroad Authority
- Councilmember David Thune, City of Saint Paul
- Councilmember Chris Tolbert, City of Saint Paul
- Deputy Mayor Kristin Beckmann, City of Saint Paul
- Councilmember Tim Busse, City of Bloomington
- Peter Wagenius, City of Minneapolis
- Councilmember Jon Commers, Metropolitan Council
- Pat Harris, Metropolitan Airport Commission
- Scott McBride, Minnesota Department of Transportation
- Matt Kramer, St. Paul Area Chamber of Commerce
- Pat Mancini, Riverview Corridor Business Representative
- Laurel Severson, Riverview Corridor Citizen Representative

Technical Advisory Committee

- Mike Rogers, Ramsey County Regional Railroad Authority
- Kevin Roggenbuck, Ramsey County Regional Railroad Authority
- Scott Beauchamp, Saint Paul Area Chamber of Commerce
- Michelle Beaulieu, City of Saint Paul
- Paul Bengtson, District Council 17: CapitolRiver Council
- Lynne Bly, Minnesota Department of Transportation
- Tom Brock, Saint Paul Ward 2
- Rick Cardenas, Transit Dependent Community Representative
- Mark Finken, City of Saint Paul
- Anna Flintoff, City of Minneapolis
- Dan Kueny, Transit Dependent Representative
- Erik Hare, District Council 9: W. 7th Street/Fort Road Federation
- Joe Lux, Ramsey County Public Works
- Lisa Mandell, U.S. Fish and Wildlife Service
- Judy Mitchell, Canadian Pacific Railway
- Pat Mosites, Metropolitan Airports Commission
- Susan Overson, National Park Service
- Larry Peterson, MN Department of Natural Resources
- Tom Pfannenstiel, MN Historical Society
- Katie Roth, Metro Transit
- Neil Ralston, Metropolitan Airports Commission
- Schane Rudlang, City of Bloomington
- Joe Scala, Hennepin County Regional Railroad Authority

- Heidi Schallberg, Metropolitan Council
- Patrick Seeb, Riverfront Development Corporation
- Gary Thompson, District Council 15: Highland District Council
- Scott Thompson, Metro Transit
- Inyan Canupa Winyan Walking Elk, American Tribal Representative
- Shawn Walding, MnDOT Metro District
- Justin Weingartz, Government Services Administration

Project Management Team

- Mike Rogers, Ramsey County Regional Railroad Authority
- Kevin Roggenbuck, Ramsey County Regional Railroad Authority
- Michelle Beaulieu, City of Saint Paul
- Lynne Bly, Minnesota Department of Transportation
- Mary Karlsson, Metro Transit
- Joe Scala, Hennepin County Regional Railroad Authority
- Heidi Schallberg, Metropolitan Council
- Scott Thompson, Metro Transit
- April Manlapaz, AECOM Team
- Angie Christo, AECOM Team
- Lauryn Douglas, AECOM Team
- Ted Axt, AECOM Team
- Dan Meyers, AECOM Team
- Peng Zhao, AECOM Team
- Joy Miciano, AECOM Team

Public Engagement Advisory Panel (invited)

- Ramsey County Regional Railroad Authority
- Hennepin County Regional Railroad Authority
- City of Saint Paul
- City of Minneapolis
- City of Bloomington
- Metropolitan Council
- Metro Transit
- MnDOT
- District Council 9: Highland Park
- District Council 15: West 7th Street/Fort Road Federation
- District Council 17: CapitolRiver Council
- Metropolitan Airports Commission
- Mall of America
- West. 7th Business Association
- Highland Business Association
- Saint Paul Area Chamber of Commerce
- Saint Paul Riverfront Corporation

- Saint Paul Port Authority
- Greater Saint Paul Building Owners and Managers Association
- West 7th Community Center
- Smart Trips
- Transit for Livable Communities
- HealthPartners
- Neighborhood House
- Visit Saint Paul